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Social networks and genetic algorithms to choose committees with independent members

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Eduardo Zamudio*, Luis S. Berdún, Analía A. Amandi

ISISTAN Research Institute (UNICEN/CONICET), Campus Universitario, Paraje Arroyo Seco, Tandil, Buenos Aires B7001BBO, Argentina

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ABSTRACT

Choosing committees with independent members in social networks can be regarded as a group selection problem where independence, as the main selection criterion, can be measured by the social distance between group members. Although there are many solutions for the group selection problem in social networks, such as target set selection or community detection, none of them have proposed an approach to select committee members based on independence as group performance measure. In this work, we propose a novel approach for independent node group selection in social networks. This approach defines an independence group function and a genetic algorithm in order to optimize it. We present a case study where we build a real social network with on-line available data extracted from a Research and Development (R&D) public agency, and then we compare selected groups with existing committees of the same agency. Results show that the proposed approach can generate committees that improve group independence compared with existing committees.

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1 1. Introduction

Organizations need representative individuals to make decisions 2 about particular concerns. These representative individuals are ap-3 Q3 pointed in committees, and we expect from these members to make 4 decisions based on the benefit of the whole community they are 5 representing, avoiding bias that could arise from closeness between 6 them. In this context, the best committees are those which show the 7 8 greatest independence between his members. How to choose these 9 members based on objective criteria could be a difficult task, either because of the definition of the criteria or because of the analysis of 10 the community from where members are chosen. Therefore, a com-11 mittee in which some of its members are closely related is an unbal-12 13 anced committee.

Fig. 1 shows a graphical example of difference between balanced and unbalanced committees that allow us to appreciate the distribution of selected nodes within a graph. A balanced distribution is essential to improve desirable features, such as independence. For instance, a committee to discuss about budget allocation must avoid biased decisions by ensuring that committee members are not closely related.

* Corresponding author. Tel.: +54 249 4439882/3764206786.

http://dx.doi.org/10.1016/j.eswa.2015.07.045 0957-4174/© 2015 Elsevier Ltd. All rights reserved. As mentioned before, Fig. 1 shows a simple example of individuals and their dispersal. Fig. 2 shows a graphical representation of the community used to evaluate this approach. This graph allows us to understand the problem complexity and critical importance of choosing the best committee members to maximize independence.

Initially, the committee member selection problem can be solved by a mathematical combination, but the computational cost associated to this approach could be very high. For instance, given a community with *n* members, the maximal number of groups is given by $2^n - 1$, and complexity is $O(2^n)$. In addition, if committees are *r* size groups, the number of possible solutions is given by applying binomial coefficient $_nC_r$ and complexity is O(n!).

If there is no polynomial function to solve the problem, an alternative could be to adopt a non deterministic approach to approximate optimal solutions. For instance, a stochastic approach could produce random solutions, and then apply an independence function to rank these solutions. This approach is subjective because of the probability in selecting random committee members, and because of the joint probability of the committee.

However, the problem can be addressed by implementing some optimization strategy to approximate optimal solutions, such as genetic algorithms. A genetic algorithm could be implemented to search for the greatest independence between committee members, but not necessarily to guarantee the best solution. In other words, could be enough to approximate an optimal solution. For committee selection problem, the best solutions will be determined by the maximal independence between his members.

E-mail addresses: eduardo.zamudio@isistan.unicen.edu.ar, eduardozamudio@ gmail.com (E. Zamudio), lberdun@exa.unicen.edu.ar (L.S. Berdún), amandi@exa. unicen.edu.ar (A.A. Amandi).

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Fig. 1. Difference between balanced (a) and unbalanced (b) committees, where selected members are the largest 4.



Fig. 2. Graphical representation of the community used to evaluate the approach.

If we consider committee candidates as individuals connected 48 with each other through ties, it is possible to determine which of 49 these ties could be relevant to analyze independence. These individu-50 als and their relationship represent the basic elements of a social net-51 work; therefore, we can apply social network analysis to select com-52 53 mittee members with the greatest independence. However, a social 54 network approach requires a social network, and data to represent its elements, such as actors, ties, kind of network, and analysis object. 55

The current social network analysis techniques aim to identify the 56 57 value or number of relations, roles or prominence of nodes, and to 58 discover hidden groups or cohesive groups. The aim of this work is to present an alternative to the committee selection problem by choos-59 ing a set with maximal independence between members. To do this, 60 we build a social network and then we define an independence group 61 performance function and a genetic algorithm, to obtain *n* member 62 committees with the greatest independence between members. 63

The main contributions of this work are summarized as follows. 64 65 (1) We propose an approach for the committee selection problem with independent members as a group selection problem in social 66 networks. (2) We define a novel group independence performance 67 function to assess group fitness in social networks. Then, such a mea-68 sure was optimized by means of a genetic algorithm. (3) We build 69 a social network from a Research and Development (R&D) public 70 71 agency with on-line available data. (4) We use such a social network to evaluate the proposed approach. Then, we compare results with current committees of the same public agency.

This document is organized as follows. Section 2 describes the 74 construction process of the social network. Section 3 describes the 75 implementation of the genetic algorithm and the function to evaluate group independence. Section 4 describes a case study and the 77 configurations of the genetic algorithm, along with a discussion of the experiment results. Section 5 presents a discussion of the current lit-79 erature. Finally, Section 6 presents conclusions as well as future work.

2. Social network construction

In order to choose committee members, we propose to build a social network to calculate distances between candidates, and then apply a genetic algorithm to get potential committees with the greatest distances between their members.

A social network is a set of individuals (actors) and relations (ties) between them; the social network analysis is used to study structures created by these relations and individuals.

We are particularly interested in the construction of a social network for its ability to represent analysis criteria based on ties. To clarify this concept, we built a network of researchers related through coauthorship and workplace. In this network, actors are the researchers, and ties are the criteria for calculating distance between each pair of researchers. 94

As mentioned above, relations between actors define what can be 95 analyzed in the network. The aim of this analysis is to calculate dis-96 tances between a set of actors. In order to do this, we built a consol-97 idated graph. This graph contains every kind of relation proposed as 98 analysis criterion. Fig. 3 shows a unified graph from two kinds of re-99 lations (coauthor and same workplace) of five researchers (A, B, C, D, 100 and E) where relations are binary (relation is present or not), undi-101 rected (direction is meaningless), and irreflexive (a researcher does 102 not publish with himself or does not work with himself). 103

Our proposal is to establish the greatest independence between 104 committee members based on their distances. Thus, we need to calculate distances between committee members, for which we use the *shortest path* and *geodesic distance* (length of the shortest path) 107 (Freeman, 1977) over the unified graph. 108

The graph must be connected to apply this metrics, which means that every actor must be reachable from every other actor in the network. This can be determined through a reachability matrix, which can be obtained through matrix multiplication (Wasserman & Faust, 1994).

Distances between each pair of actors is represented by a 114 proximity matrix, obtained by applying power to the matrix 115

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Fig. 4. Flow chart of the proposed approach showing inputs, datasources production, and processes related to the social network construction and the genetic algorithm definition.

representation of the unified graph. Proximity matrix contains input
data for the algorithm whose aim is to choose a committee (a group
of actors) with the greatest independence between its members. In
this case, we work with a genetic algorithm which defines a function
to optimize this distance to the largest one.

Fig. 4 shows the proposed approach in a flow chart, in which individuals and independence criteria are the inputs. Then, we generate the unified graph to determine relations between actors, and thus to build the social network. Next, we build the proximity matrix by calculating geodesic distances; then, the proximity matrix and the network data are put together into the genetic algorithm to produce optimized solutions.

128 3. Genetic algorithm definition

A genetic algorithm is a type of evolutionary algorithm that can be 129 considered as a function optimization method (Smith & Eiben, 2008). 130 131 Even though there is no definitive genetic algorithm, it is possible to 132 adapt one using representations and operators considered suitable to the modeled problem. As an analogy of the biological model, chro-133 mosomes are the elements used in genetics algorithms to represent 134 configurations, which contain genetic information represented by lo-135 cation and value of their genes. These chromosomes stand for solu-136 tions to the modeled problem. 137

In order to choose a subset of actors from a social network, we
 have defined an ad-hoc function to calculate distances between com mittee members. Consequently, we have defined a genetic algorithm
 to approximate solutions to an optimum by maximizing this function.

The development of a genetic algorithm requires defining representation, fitness function, parent selection and survivor selection mechanisms as well as mating and mutation operators. Next, we present selected configurations to the modeled problem.

3.1. Representation

The problem requires defining a representation of the chromo-147 some. In this work, we do permutations of a vector of integers (chro-148 mosome), where each element references to only one node (gene). In 149 this vector, every node in the network under study is included. Thus, 150 a chromosome has as many genes as a community has individuals. 151 Also, the participation in the committee is given by a vector with the 152 same size as the vector of nodes, the vector of committee members, 153 in which every location is binary valued. Therefore, if value = 1, then 154 the node with same position in the vector of nodes must be included 155 in the committee, and if value = 0, then the node is excluded from the 156 committee. With this representation, a member appears only once in 157 a given committee. It is important to note that in the modeled prob-158 lem the order of members is not relevant. Fig. 5 shows a graphical 159 representation of these vectors. 160



Fig. 5. Representation of the genetic algorithm through a vector of nodes which contains every node in the network under study, and a vector of committee members which indicates the elements of the vector of nodes to be included in the committee.

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161 3.2. Fitness function

The aim of the fitness function is to calculate the solution value. 162 163 In this work, we developed an ad-hoc fitness function to maximize distances, represented by the cumulative sum of distances between 164 each pair of committee members. In order to get relative values, we 165 consider the size of the committee and the network diameter. To im-166 prove results, we set a parameter to maximize minimum distances of 167 168 the committees, defined as follows:

$$f = \frac{\left[\left(\sum_{i,j=0}^{k} d(i,j)\right) / k\right] + m}{2 * D}$$

Where *d* is the distance function between two members, $\forall i, j | i \neq j$ 169 and $i, j \in S$, S represents the whole nodes set, k is the number of com-170 171 mittee members, m is the minimum distance between each pair of members in the committee, and D is the network diameter. As previ-172 173 ously established, it is necessary for the network to be connected.

174 3.3. Parent selection

The genetic information is obtained from the parents, which are 175 chromosomes (solutions) of the previous generation. To this end, 176 we need to define a strategy of parents selection by adopting one 177 of the mechanisms suitable to the modeled problem. In this work, 178 the mechanisms selected include *Stochastic Universal Sampling* (SUS) 179 since we need to choose several parents from a community; and Tour-180 181 nament, since in both cases global fitness is unknown.

3.4. Crossover 182

183 Genetic information of new generations is determined by their parents. This process called genetic recombination is produced 184 185 through crossover mechanisms. For instance, having two chromosomes representing distinct solutions, crossover implies that the new 186 generation inherit genetic information from both parents. 187

To keep a valid permutation we have chosen recombination op-188 189 erators Partially Mapped Crossover (PMX) and Order Crossover (OX). 190 Since the former is an algorithm designed for adjacency problems it 191 is suitable to the modeled problem, and even though the latter is de-192 signed for order problems, the order in the second parent could be 193 beneficial in new chromosome production.

3.5. Mutation 194

The other mechanism used in this work for genetic recombination 195 196 is mutation, which implies to alter the genes within a chromosome. In permutations, mutation alters location of the values in the solution 197 vector of the new generation. 198

199 We have selected Swap Mutation and Insert Mutation, since both operators are accepted to keep a valid permutation. 200

3.6. Survivor selection 201

Once a new generation is produced, the survivors must be selected 202 203 in order to keep the number of solutions in every generation. We have selected Steady-state and Generational mechanisms to 204

keep solutions with the best fitness in the succeeding generations. 205

4. Case study 206

To evaluate the proposed approach, we decided to build a social 207 network based on public information about researchers published by 208 the National Council of Technical and Scientific Research (CONICET). 209

This organization establishes committees for specific areas with dif-210 ferent responsibilities. For instance, in the Informatics and Commu-211 nications area there are 3 committees to evaluate Admissions, Reports, 212 and Fellowship awards. 213

The prospective committee members are chosen from a set of ex-214 perts in the field that could be internal or external to the organization. 215

We calculated fitness for distinct configurations of the genetic al-216 gorithm to propose committees based on the greatest distances. With 217 the same criteria, we calculated fitness for existing committees. 218

The dataset used here to produce the social network based on re-220 searchers (actors) information was built by applying web crawling, 221 which consists in gathering information from web pages. In this case, 222 we used basic information to characterize actors and their informa-223 tion about contributions and workplaces in order to discover ties be-224 tween those actors. This process required disambiguation of actors 225 and ties, since most of the information presented for every researcher 226 is produced by themselves, particularly contribution data. 227

In addition, not every actor in the network is considered as can-228 didate. For the Informatics and Communication area there is a list of 229 qualified specialists that fulfill some requirements (i.e., to have a hier-230 archical degree), which means that only a limited set of actors qualify 231 as committee members. 232

Thus, the social network in the case study is composed by 1293 233 nodes and 4322 ties, which produces 74 components (subgroups of 234 actors disconnected from the rest of the network). From those com-235 ponents, the bigger one has 1058 (\approx 82%) actors (75 of them are qual-236 ified specialist), and 3878 (\approx 90%) ties. 237

4.2. Configuration

Having established the social network, we set up the genetic algo-239 rithm to evaluate groups of actors with the largest distances between 240 them, which we assume as an independence criterion. This configu-241 ration has the following parameters: 242

- Community size: The number of solutions in every moment was 243 given by P/n, where P is the set of all researchers, and n the size of 244 the committees. 245
- Crossover probability: A generational parameter, selected from 246 range [0.6; 0.9]. 247
- Mutation probability: A mutation operator parameter, selected 248 from range [0.01; 0.15]. 249
- Stop condition: A generational parameter, set in 25 generations. 250
- Configurations: Sixteen different configurations emerged from 251 the combination of the selected mechanisms in this approach (se-252 lection, mutation, and crossover). In addition, we use Steady-state 253 and Generational as selection mechanisms. Table 1 shows these 254 configurations. 255
- Runs: 40 runs produced by 5 runs per configuration. Average val-256 ues and standard deviation (σ) were calculated. 257

4.3. Results

Here we show a fitness evaluation and social network centrality 259 metric values for current committees of the Informatics and Com-260 munications area, and then we show results of the genetic algorithm 261 runs. 262

4.3.1. Fitness of current committees

The current committees of the Informatics and Communications 264 area had 6 members in 2014. In order to evaluate committee fitness 265 we initially decided to apply the fitness function to committee mem-266 bers. This approach was modified since some members of the current 267

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Table 1

16 proposed configurations for the genetic algorithm describing operators and selection mechanisms.

Configuration	Crossover		Mutation		Parent selection		Survivor selection	
	PMX	OX	Swap	Insert	SUS	Tournament	Steady-state	Generational
1	Х		Х		Х		Х	
2		Х	Х		Х		Х	
3	Х			Х	Х		Х	
4		Х		Х	Х		Х	
5	Х		Х			Х	Х	
6		Х	Х			Х	Х	
7	Х			Х		Х	Х	
8		Х		Х		Х	Х	
9	Х		Х		Х			Х
10		Х	Х		Х			Х
11	Х			Х	Х			Х
12		Х		Х	Х			Х
13	Х		Х			Х		Х
14		Х	Х			Х		Х
15	Х			Х		Х		x
16		Х		Х		Х		Х

committees were not present in the dataset. This situation occurs be-268 269 cause of the low number of specialists in the area belonging to CON-ICET (actually there are 87 specialists in the Informatics and Com-270 munications area), which means that committees usually incorporate 271 external researchers from other areas. Therefore, we have identified 272 273 the current committees members present in the largest component 274 of the proposed social network. In the Admissions committee, only 3/6 members are present in the social network; in the Reports com-275 mittee, only 4/6 members are present in the social network; and in 276 the Fellowship awards committee, only 5/6 members are present in 277 278 the social network. Since names of the committee members are not 279 relevant in this study, we enumerated members from 1 to 6 for each 280 committee.

281 **07** 282 The Admissions committee of the Informatics and Communication area has fitness = 0.65152 for members A1-A3, since A4 is present in another component and A5 and A6 are not classified as specialists. 283 The other 2 committees are in similar situation. The Reports commit-284 tee has fitness = 0.36364 for members R1-R4, since the other mem-285 bers of the committee do not belong to CONICET (R5) or are not clas-286 sified as specialists in the area (R6). And the Fellowship awards has 287 288 fitness =0.38636 for members F1-F5, since F6 does not belong to CONICET. Table 2 shows current committee members with centrality 289 metric values for those members present in the largest component of 290 291 the social network.

292 4.3.2. Social network metrics

293 The social network metrics for current committees shown in Table 2 can be compared with metrics of the whole component, 294 which average degree = 7.316, network diameter = 11, and average 295 path length = 5.76. This indicates that almost every member (except 296 for F2) of current committees has degree over the average component 297 degree, but far away from the highest degree (80) in the component. 298 Some committee members (A3 and F2) show very low betweenness. 299 300 but their closeness is more balanced between each other.

301 4.3.3. Genetic algorithm runs

In order to compare the fitness of current committees with the fit ness of the members proposed by the genetic algorithm, we decided
 to modify the genetic algorithm to generate committees of 3, 4, and 5
 members.

For the *Admissions* committee, we set up the genetic algorithm in order to produce committees with 3 members. Table 3 shows results where maximal average fitness ≈ 0.72727 and minimal $\sigma = 0$ for configurations 9 and 11. Maximal fitness ≈ 0.72727 was reached by configurations 9, 11, 12, and 13, from which we infer that a local optimum is reached in these cases.

Table 2

Current Admissions, Reports, and Fellowship awardscommittees with each degree, betweenness and closeness (last two metrics expressed in relative values).

Committee	Node	Degree	Betweenness	Closeness
Admissions	A1	49	0.05293	0.22404
(fitness = 0.65152)	A2	21	0.02593	0.17283
	A3	5	0.00001	0.15606
	³ A4	-	-	-
	² A5	-	-	-
	² A6	-	-	-
Reports	R1	35	0.11858	0.20596
(fitness = 0.36364)	R2	51	0.11909	0.25101
	R3	37	0.03512	0.19495
	R4	34	0.14864	0.20989
	¹ R5	-	-	-
	² R6	-	-	-
Fellowship awards	F1	22	0.01246	0.15696
(fitness = 0.38636)	F2	6	0.00001	0.16307
	F3	19	0.00595	0.19317
	F4	42	0.07272	0.22751
	F5	46	0.06920	0.23731
	¹ F6	_	_	_

¹ Does not belong to CONICET.

² Not marked as specialist.

³ Present in another component.

Table 3

Fitness of proposed configurations with average fitness, standard deviation, and maximal fitness for 3-member committees in 5 runs (best values in **bold**).

Configuration	Average fitness (runs = 5)	σ	Maximal fitness (with the shortest time in seconds)	
1	0.58788	0.01134	0.59091	1.548 s.
2	0.57879	0.01134	0.59091	1.510 s.
3	0.60303	0.02607	0.65152	1.563 s.
4	0.60909	0.02938	0.66667	1.537 s.
5	0.61818	0.02938	0.65152	1.625 s.
6	0.62424	0.03090	0.66667	1.468 s.
7	0.62121	0.02710	0.65152	1.544 s.
8	0.62121	0.03711	0.66667	1.504 s.
9	0.72727	0.00000	0.72727	31.135 s.
10	0.64545	0.00742	0.65152	31.493 s.
11	0.72727	0.00000	0.72727	30.744 s.
12	0.67879	0.02607	0.72727	31.325 s.
13	0.70606	0.02642	0.72727	31.024 s.
14	0.63939	0.02607	0.66667	32.174 s.
15	0.67879	0.00606	0.68182	33.181 s.
16	0.61515	0.02642	0.65152	38.198 s.

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Compared with current committee fitness \approx 0.65152, maximal average fitness shows a fitness improvement of \approx 8 points.

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For the *Reports* committee, we set up the genetic algorithm in order to produce committees with 4 members. Results show maximal average fitness ≈ 0.60606 and minimal $\sigma = 0$ for configuration 11. Maximal fitness ≈ 0.60606 was reached by configurations 9, 11, and 15, from which we infer that a local optimum is reached in these cases.

Compared with the current committee fitness \approx 0.36364, maximal average fitness shows a fitness improvement of \approx 24 points.

For the *Fellowship awards* committee, we set up the genetic algorithm in order to produce committees with 5 members. Results show maximal average fitness \approx 0.57091 for configuration 9, minimal $\sigma \approx$ 0.00530 for configuration 4, and maximal fitness \approx 0.59091 for configurations 9 and 11.

Compared with current committee fitness \approx 0.38636, maximal average fitness shows a fitness improvement of \approx 20 points.

As shown in Fig. 6, *Generational* (configurations 9–16) selection mechanism produced better results than *Steady-state* (configurations 1–8), but Fig. 7 shows that *Generational* required more time than other configurations. For instance, in 5-member committees, the minimal time for *Steady-state* =4.73 s. (seconds) and for *Generational* =67.049 s. This situation is similar for 3-member and 4-member committees. In order to reach the time required by *Gen-*335 *erational* configurations, we extended *Steady-state* stop condition to 25, 000 generations, resulting always in lower fitnesses than those obtained with *Generational* mechanism configurations. 338

For 3-member and 5-member committees, configuration 339 9 presents the fullest average fitness, and for all committees, con-340 figurations 9 and 11 show the highest maximal fitness values, from 341 which we infer that in searching for optimal values in similar studies 342 we should prefer the Generational selection mechanism and the PMX 343 operator. In addition, in this case the mutation operator does not 344 produce relevant differences. However, in bigger or more complex 345 networks, computational cost improvement may be a requirement, 346 in which cases we should prefer Steady-state selection mechanism in-347 stead of Generational selection mechanism. In addition, Fig. 8 shows 348 that 3-member configurations 9 and 11 reached $\sigma = 0$, and that 349 3-member and 4-member configuration 9 reached $\sigma = 0$, from 350 which we infer the stability of these configurations, at least for 351 3-member and 4-member committees. 352

Fig. 9 shows the social network built for the case study, in which353current committee members are closer than the best fitness com-354mittee members obtained in experimentation. This representation355shows a balance improvement of distances between the best fitness356committee members compared to current committee members.357



■ 3-member ■ 4-member ■ 5-member



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■ 3-member ■ 4-member ■ 5-member

Fig. 8. Standard deviations of 3-member, 4-member, and 5-member committees for the 16 configurations.



(a)





Fig. 9. Current committees members (big gray nodes) versus the best fitness committees members (big black nodes) for 3-member (a), 4-member (b), and 5-member (c) committees.

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358 4.4. Discussion

The proposed social network is intentionally simple about tie complexity and node complexity. Here, ties are binary edges, and nodes do not have attributes considered in the committee setup. On real scenarios, other criteria could be taken into account, such as node prominence, related topic, or skill, in searching to fulfill certain requirements.

365 To test this approach, we used a new dataset based on public online available data. For simplicity, we built the social network starting 366 367 from a set of specialists (those in the Informatics and Communication 368 area), and then we created nodes and ties based on co-authorship and workplace information. To analyze other kind of specialists, social 369 370 network should be built from all actors in the community or a new social network should be built starting from a new set of specialists 371 from the area for which the committee is needed. 372

373 5. Related work

Previous work have contributed in the field of creating people 374 committees applied to different areas, such as audit (Abbott & Parker, 375 2000), board directors (Shivdasani & Yermack, 1999; Westphal & 376 Zajac, 1995), or public agencies (Loewenberg, Patterson, & Jewell, 377 378 1985). Some approaches have been focused on the diversity of the members (Aksela & Laaksonen, 2006; Hadjitodorov, Kuncheva, & 379 380 Todorova, 2006; Kuncheva, 2005; Kuncheva & Whitaker, 2003; Shin 381 & Sohn, 2005; Zouari, Heutte, & Lecourtier, 2005), while other ap-382 proaches have been based different voting techniques (Bock, Day, & McMorris, 1998; Fishburn, 1981; Gehrlein, 1985). However, to the 383 best of our knowledge there are no precedents in committee selec-384 tions with independent members by using social networks. 385

Choosing committees with independent members in social networks can be regarded a group selection problem. Generally, this problem includes node group selection, structural consideration such as cohesion or centrality measures, and some optimization strategy since most of them are classified as NP problems.

Two well-known group selection problems in social networks are 391 392 the target set selection problem and the community detection prob-393 lem, however these problems present some differences with com-394 mittee selection problem. The target set selection problem aims to select nodes that maximize influence in order to spread something 395 in a network, such as information. Here, the focus is on the net-396 397 work, since the problem is determined by which set of nodes increase the influence. The community detection problem aims to dis-398 cover node sets based on node relations or structural properties. 399 Here, the focus is on the set and its internal structural properties. 400 401 since the problem is determined by which nodes belong to a group or 402 community.

However, committee member selection problem focuses on the group and the network, since the group considers relations between committee members and the group independence considers the whole network.

407 Current literature about target set selection problem shares some elements with this work. Wang, Deng, Zhou, and Jiang (2014) develop 408 a set-based coding genetic algorithm (SGA) that converges in proba-409 bility to the problem optimal solution. Here, the authors code chro-410 mosomes as sets, and choose operators based on the chromosome 411 412 representation. However, SGA mainly differs with this work in the use 413 of diffusion dynamics to measure performance. Cao, Wu, Wang, and 414 Hu (2011) propose a transformation of the target selection problem into an optimal resource allocation problem. Here, the authors make 415 use of the modular structural property of social networks, and pro-416 pose a dynamic programming algorithm to solve the problem, which 417 was proved to be NP-hard. 418

Similar to the target set selection problem is the key player prob lem (KPP) (Ballester, Calvó-Armengol, & Zenou, 2006; Borgatti, 2006;

Everett & Borgatti, 2010). KPP identifies key player sets with two 421 different approaches, KPP-Neg and KPP-Pos. KPP-Neg searches for 422 key players sets that if removed will disrupt the network. KPP-Pos 423 searches for key players sets optimally connected to all other nodes 424 in a network. The main difference with this work is on the structural 425 property, since KPP-Pos uses set cohesion and KPP-Neg uses closeness 426 centrality. Also, the authors suggest some evolutionary strategies for 427 function optimization. 428

An early effort on maximizing the impact in social networks is 429 presented in Liberman and Wolf (1997) that proposes a strategy to 430 increase impact of information flow on scientific communities. This 431 work has historical value, but it shows that similar problems in social 432 networks have had different names over time. 433

Current literature about community detection problem shows a 434 growing interest in topics such as social circles, topic models, or 435 complex networks. However, there still are community detection 436 approaches mainly based on structural properties. Bhattacharyya 437 and Bickel (2014) use graph distances to detect communities in 438 graphs by using a block model approach. The authors use geodesic 439 distances which have underlying problems, such as the impossi-440 bility to measure geodesic distances in unconnected graphs. The 441 authors solve this constraint by replacing distances of discon-442 nected pair of nodes with the largest geodesic distance in the 443 graph. 444

About the use of genetic algorithms as an optimization strat-445 egy for community detection, Freeman (1993) presents a review of 446 the group selection problem and recognizes the computation con-447 straint of uncovering groups based on proximity matrix representa-448 tion. He also recognizes the need for a search strategy, therefore he 449 proposes a simple genetic algorithm. The main differences with our 450 work are in the chromosome representation and in the fitness func-451 tion, which uses the proximity matrix information and a binary node 452 classification. 453

As a precedent on using a structural approach to select people 454 groups, Burt (1978) proposes a process that uses sociometric measures for sampling firm representatives of interlocking directorates 456 to overcome profit constraints of an industry. 457

We found other areas that use distance as social network struc-458 tural property for group selection. For instance, in the recommen-459 dation area, Hwang, Wei, and Liao (2010) suggest articles based 460 on a co-authorship network and different schemes to measure the 461 closeness of author sets. Here, the social network graph representa-462 tion includes directed and valued ties which affect closeness mea-463 sure implementation. In the social network analysis homophily area, 464 Preciado, Snijders, Burk, Stattin, and Kerr (2012) take geographical 465 proximity as distance in order to analyze likelihood of friendship ex-466 istence and dynamics within social networks. A related approach is 467 presented by Morgan and Carley (2011, 2014) which uses social dis-468 tance as part of an impact factor set to candidate selection for hiring 469 processes. 470

As another group selection approach, Wi, Mun, Oh, and Jung 471 (2009a, 2009b) use social network structural properties along with 472 genetic algorithms. The authors propose a quantitative method for 473 the team member selection problem based on knowledge and col-474 laboration of candidates. This problem aims to select teams based on 475 abilities of candidates to fulfill project requirements and to predict 476 team performance. Network structural properties are used to mea-477 sure familiarity between candidates which is translated in what they 478 call knowledge competence. Also, they use structural properties to 479 select project managers from teams. 480

A previous work that uses geodesic paths as structural property 481 for group selection (Kolaczyk, Chua, & Barthélemy, 2009) proposes a 482 metric called co-betweenness, which extends betweenness centrality 483 to sets of nodes in order to measure the information flow of the set. 484 Co-betweenness considers the geodesic paths that pass through all 485 nodes in the set. 486

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Out of the social network scope, some works in artificial intelligence use a committee based concept to select other kinds of groups,
such as classification (Aksela, 2003; Argamon-Engelson & Dagan,
1999; Li, Zou, Hu, Wu, & Yu, 2013; Wang & Wang, 2006; Zheng, 1998)
or clustering (Hadjitodorov et al., 2006; Tao, Ma, & Qiao, 2013).

492 6. Conclusions

A novel social network approach to the committee member selection problem has been proposed. This approach consists in a mechanism that models the problem as a social network group selection
problem.

497 In this group selection problem for committee member selection, 498 independence is the main selection criterion, for which a novel group 499 independence function is defined. This group independence func-500 tion uses geodesic distances to measure social distances between all 501 node pairs in the social network. Also, a genetic algorithm is defined 502 to generate committee candidates. Then, the group independence 503 function is maximized to choose candidate groups with the best 504 fitness.

A case study is presented where the proposed approach is applied to a real social network. The social network was built with on-line available data extracted from a public R&D funding agency. Further, results were compared with current committees of the same agency. Results show that the proposed approach can generate committees that improve group independence compared to the current committee performances.

512 Assisting committee selection processes may be the greatest competitive advantage offered by the proposed approach, since we have 513 proved that the best performance groups can be selected within 514 seconds for a real scenario. Also, alternative group selections can 515 516 be preferred by experts in charge for committee appointments. Moreover, this work is built upon a simple infrastructure because 517 there are many genetic algorithm implementations, and social net-518 519 work manipulation software, that allow the implementation and 520 the execution of the approach in standard hardware and software 521 configurations. As practical usage, this approach can be implemented 522 in recommendation processes to propose alternative group selections, or even group member replacements in order to improve group 523 524 performances. Also, this approach can be used in opinion polls where 525 there is a need to select less related respondents, such as focus 526 groups.

Although this approach is presented as a simple alternative to the 527 528 committee selection problem, there still are some limitations. These 529 limitations include an underlying problem, which implies that the 530 geodesic distances must be calculated between every node pair in 531 the network. Another limitation of the geodesic distance as underlying measure is that distance between nodes from different com-532 ponents cannot be determined. Also, despite the proposed genetic 533 algorithm returns the best performance solutions, it is still an ap-534 proximation strategy to the global optimum. Finally, the proposed 535 approach is intentionally designed for simple social networks with 536 undirected and unvalued ties, therefore its application in other sce-537 narios, such as complex networks, may require some modifications. 538

Future works aim to test the proposed approach in other domains 539 540 that require committee member selection. Despite this approach uses 541 a simple network representation, more complex committee member 542 selection processes may include criteria other than the group inde-543 pendence, therefore future works may include multiple criteria in 544 group selection for the committee member selection problem. Fur-545 ther, other optimization strategies could be evaluated, particularly for scalability scenarios. Moreover, a complex social network representa-546 547 tion will allow to include other kinds of network properties, such as 548 directed ties or node attributes.

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